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1. CONTRACT/PURCH. ORDER/ AGREEMENT NO. USZA22-02-D-0014		2. DELIVERY ORDER/ CALL NO. 0038		3. DATE OF ORDER/CALL 2002Jun12		4. REQ./PURCH. REQUEST NO. 1J320021120100		5. PRIORITY		
6. ISSUED BY U.S. SPECIAL OPERATIONS COMMAND/SOAL-K 7701 TAMPA POINT BLVD [Redacted] 23				7. ADMINISTERED BY DCMA CLEARWATER 9549 KOGER BLVD. GADSEN BLDG., SUITE 200 ST. PETERSBURG FL 34615-4822				8. DELIVERY FOB <input checked="" type="checkbox"/> DEST <input type="checkbox"/> OTHER (See Schedule if other)		
9. CONTRACTOR SVERDRUP TECHNOLOGY, INC. [Redacted] 5340 W. KENNEDY BLVD. SUITE 300 TAMPA FL 33609				FACILITY [Redacted]		10. DELIVER TO FOB POINT BY (Date) 2003May31 12. DISCOUNT TERMS Net 30 Days		11. MARK IF BUSINESS IS <input type="checkbox"/> SMALL <input type="checkbox"/> SMALL DISADVANTAGED <input type="checkbox"/> WOMEN-OWNED		
14. SHIP TO [Redacted] 7701 TAMPA POINT BLVD MACDILL AFB FL 33621				15. PAYMENT WILL BE MADE BY DFAS OM/FP PO BOX 7020 BELLEVUE NE 68005-1920				MARK ALL PACKAGES AND PAPERS WITH IDENTIFICATION NUMBERS IN BLOCKS 1 AND 2.		
16. TYPE OF ORDER		DELIVERY/ CALL		X		This delivery order/call is issued on another Govt. agency or in accordance with and subject to terms and conditions of above numbered contract.				
		PURCHASE				Reference your quote dated _____ Furnish the following on terms specified herein.				
ACCEPTANCE. THE CONTRACTOR HEREBY ACCEPTS THE OFFER REPRESENTED BY THE NUMBERED PURCHASE ORDER AS IT MAY PREVIOUSLY HAVE BEEN OR IS NOW MODIFIED, SUBJECT TO ALL OF THE TERMS AND CONDITIONS SET FORTH, AND AGREES TO PERFORM THE SAME.										
NAME OF CONTRACTOR				SIGNATURE		TYPED NAME AND TITLE		DATE SIGNED (YYYYMMDD)		
<input type="checkbox"/> If this box is marked, supplier must sign Acceptance and return the following number of copies:										
17. ACCOUNTING AND APPROPRIATION DATA/ LOCAL USE See Schedule										
18. ITEM NO.		19. SCHEDULE OF SUPPLIES/ SERVICES				20. QUANTITY ORDERED/ ACCEPTED*		21. UNIT	22. UNIT PRICE	23. AMOUNT
		SEE SCHEDULE								
* If quantity accepted by the Government is same as quantity ordered, indicate by X. If different, enter actual quantity accepted below quantity ordered and encircle [Redacted]								25. TOTAL		\$755,304.40
26. QUANTITY IN COLUMN 20 HAS BEEN <input type="checkbox"/> INSPECTED <input type="checkbox"/> RECEIVED <input type="checkbox"/> ACCEPTED, AND CONFORMS TO THE CONTRACT EXCEPT AS NOTED _____ DATE SIGNATURE OF AUTHORIZED GOVT. REP.								27. SHIP NO. <input type="checkbox"/> PARTIAL <input type="checkbox"/> FINAL		28. DO VOUCHER NO.
36. I certify this account is correct and proper for payment. _____ DATE SIGNATURE AND TITLE OF CERTIFYING OFFICER								31. PAYMENT <input type="checkbox"/> COMPLETE <input type="checkbox"/> PARTIAL <input type="checkbox"/> FINAL		32. PAID BY
										30. INITIALS
										33. AMOUNT VERIFIED CORRECT FOR
										34. CHECK NUMBER
										35. BILL OF LADING NO.
37. RECEIVED AT		38. RECEIVED BY		39. DATE RECEIVED (YYYYMMDD)		40. TOTAL CONTAINERS		41. S/R ACCOUNT NO.		42. S/R VOUCHER NO.

Sverdrup Technology
Unified and Special Operations Command

Price Proposal - SOOP JSOM R&A Support

CLIN 0006 Labor (FFP)	12	MO	\$56,519.1166	\$678,229.40
CLIN 0002 Materials (Cost Reimbursable)	1	LO		\$75.
CLIN 0003 Local Travel (Cost Reimbursable)	1	LO		\$77,000.
CLIN 0007 Technical Data	1	LO		NSP
Grand Total				\$755,304.40

ACCOUNTING AND APPROPRIATION DATA

AA: 9720100.56SF SC2 52SF CLF241 010000 592AB 015498 525700 F25700
AMOUNT: \$755,304.40

1J320021120100

SPECIAL INSTRUCTIONS

All deliverables under this task order which are not clearly called out in the statement of work with specific performance requirements shall be issued to the contractor's Task Leader in the form of a written document issued by the Contracting Officer Representative (COR). The contractor shall document performance, hours, and costs, and the date of delivery of the draft or final deliverable in accordance with the contract data requirements listing.

**STATEMENT OF WORK
FOR THE
JOINT SPECIAL OPERATIONS MOBILITY
REQUIREMENTS ANALYSIS
(JSOM RA)
STUDY**

22 April 2002

Statement of Work

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1. BACKGROUND

Background summarizes the direction, purpose, and scope of the Joint Special Operations Mobility Requirements Analysis (JSOM RA) study.

1.1 DIRECTION

Direction identifies United States Special Operations Command (USSOCOM) authorization to conduct the study, and identifies Department of Defense (DoD) references to guide the study.

1.1.1 Authorization

The Special Operations Command Requirements Evaluation Board (SOCREB), held 14-15 June 2001, recommended the USSOCOM Chief of Requirements (SOOP-FIV) to initiate a joint mobility study in fiscal year 2002. Subsequently, the SOCREB held 14 October 2001, recommended the USSOCOM Director of Operations, Plans, and Policy (SOOP) to charter an integrated product team to coordinate the larger integrated mobility assessment effort. SOOP authorized the formation of the R-IPT to facilitate the definition, documentation, validation and approval of the JSOM Capstone Requirement Document (CRD). The USSOCOM Director of Readiness (SOOP-R) authorized financial resources to define and document the capstone requirement through a JSOM Requirements Analysis (RA) study. The USSOCOM Chief of Requirements (SOOP-RV) assigned a government study director (b)(3), (b)(6) to monitor the performance of the JSOM RA, and assigned an R-IPT chairperson (b)(3), (b)(6) to manage R-IPT definition, documentation, validation and approval of the JSOM CRD.

1.1.2 References

DoD references that furnish guidance to conduct this project follow:

- a. DoD Instruction 5000.2-R: Mandatory Procedures for Major Defense Acquisition programs and Major Automated Information Systems, October 2000
- b. Chairman of Joint Chiefs of Staff Instruction 3170.01B: Requirements Generation System, April 2001
- c. USSOCOM Directive 1-9: USSOCOM Strategic Planning Process, 22 May 1997
- d. USSOCOM Directive 70-1: Acquisition Management System Policy, 11 April 2001
- e. USSOCOM Directive 71-4: Requirements Generation System, Special Operations Peculiar Equipment, October 2000.
- f. Air Force Instruction 1401: Modernization Planning Document, 22 May 1995.
- g. Office of Aerospace Studies Pamphlet 98-1: Analysis of Alternatives Handbook – A Guide for Performing Analysis of Alternatives, June 2000.
- h. Rules of the Road: A Guide for Leading Successful Integrated Product Teams, Revision 1, October 1999
- i. USSOCOM/SOOP-R Memorandum: Requirements Evaluation Board Proceedings (14-15 June 2001), 28 June 2001

1.2 PURPOSE

Purpose identifies R-IPT issues to be addressed by the conduct of the JSOM RA study, and highlights the intended results produced from the conduct of the JSOM RA study.

1.2.1 R-IPT Issues

R-IPT issues phrased as questions to be addressed during the requirement definition phase of the Requirement Generation System (RGS) by the conduct of the JSOM RA study follow:

- a. **Strategic Considerations:** What are the national and USSOCOM tenets for mobility with regard to strategy and policy?
- b. **Threat:** What are the theater threat environments and functional threat types to mobility within and between air, land, sea, and space environments in the short-term (0-5 year), mid-term (5-15 year) and long-term (15-25 year) time frame?
- c. **Mission Area:** What are the task conditions (civil, military, and physical) and task measures of effectiveness (MOE) criteria for the effective execution of each SOF mobility task conducted within and between air, land, sea, and space environments?
- d. **Mission Needs:** What are the task capabilities and task deficiencies of each SOF mobility task conducted within and between air, land, sea, and space environments with regard to each task MOE criteria?
- e. **Mission Solutions:** How well do the non-materiel (doctrine, organization, training, leadership, personnel, and facilities) and materiel alternative candidates address SOF mobility task deficiencies with regard to each task MOE criteria?

1.2.2 Plan of Action and Milestones (POA&M)

POA&M deliverables for each RGS phase cross-reference each product (☐ for briefings and ☐ for documents) with their supplier, customer, and projected milestone date.

Table 1-2-2. Deliverables

RGS Phase	Products	Supplier	Customer	Suspense
Definition	☐ ☐ Monthly Status Report	Contractor/R-IPT	R-IPT	Monthly
	☐ ☐ Meeting Minutes Report	Contractor/R-IPT	R-IPT	As required
	☐ ☐ Trip Reports	Contractor/R-IPT	R-IPT	As required
	☐ ☐ Study Plan	Contractor/R-IPT	R-IPT	Aug 02
	☐ ☐ Study MAA Interim Report	Contractor/R-IPT	R-IPT	Nov 02
	☐ ☐ Study MNA Interim Report	Contractor/R-IPT	R-IPT	Jan 03
	☐ ☐ Study MSA Interim Report	Contractor/R-IPT	R-IPT	Mar 03
	☐ ☐ Study Final Report	Contractor/R-IPT	R-IPT	May 03
Documentation	☐ ☐ Sponsor Memorandum	Sponsor	SOCREB	Jun 03
	☐ ☐ CRD - Documented Draft	Sponsor	SOCREB	Jun 03
Validation	☐ ☐ SOCREB Proceedings	SOCREB	DCINC	Jul 03
	☐ ☐ CRD - Validated Draft	SOCREB	DCINC	Jul 03
Approval	☐ ☐ DCINC RDM	DCINC	Sponsor	Aug 03
	☐ ☐ CRD - Approved Draft	DCINC	Sponsor	Aug 03

1.3 SCOPE

Scope identifies previous analysis to serve as a base line for the conduct of the JSOM RA study, and describes planned analysis to implement the conduct of the JSOM RA study.

1.3.1 Previous Analysis

Previous analysis reports that serve as a base line for the conduct of the JSOM RA study follow:

- a. Special Operations Forces Strategic Planning Guidance, United States Special Operations Command, November 2001 (SECRET).
- b. Naval Special Warfare Integrated Mobility Assessment (NSW INA), Naval Special Warfare Command, September 2001 (SECRET).
- c. Special Operations Forces (SOF) Mobility Mission Area Plan Fiscal Year 2000, Air Force Special Operations Command, December 1999 (SECRET).
- d. United States Army Special Operations Command Mission Area Analysis, United States Army Special Operations Command, February 2000 (SECRET)

1.3.2 Planned Analysis

Planned analysis process that describes the planned requirement definition and documentation phases under which the conduct of the JSOM RA study is depicted in figure 1-3-2.

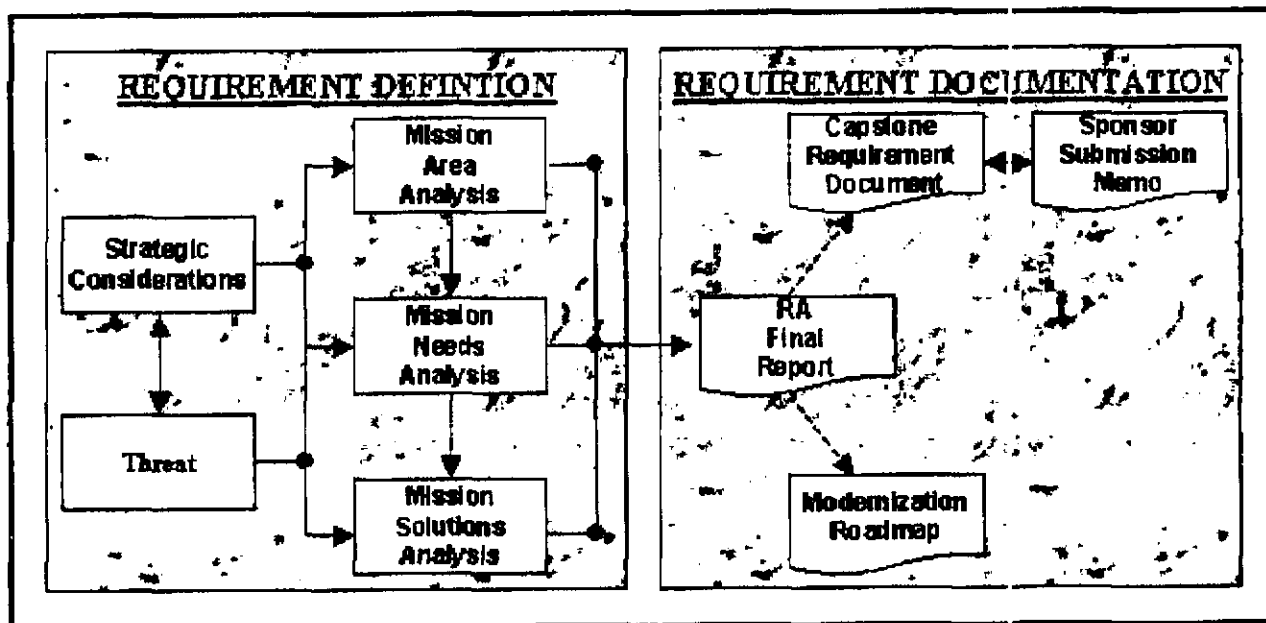


Figure 1-3-2. Planned Analysis

2. SOW REQUIREMENTS

SOW requirements describes the tasks required of the contractor to accomplish the task order. Throughout the study, the contractor shall conduct comprehensive literature research and interact with government organizations (e.g., operational users, acquisition communities, and research institutions – national laboratories) and non-government organizations (e.g., universities and industry).

2.1 DRAFT STUDY PLAN

Study plan preparation shall comprise six chapters and one annex.

2.1.1 Define the Study Administration (Annex A)

The contractor shall define the study administration in terms of study background, organization, schedule, and miscellaneous guidance. Background shall address the direction, purpose and scope for the study (reference section one of SOW). Organization shall describe study team personnel (qualifications, roles and responsibilities), study team travel, study oversight, and study review process. Study schedule shall describe the major milestones and schedule of events. Study guidance shall reference general guidance and security classification guidance.

2.1.2 Define the Background (Chapter 1)

The contractor shall define the background of the study in terms of study direction, purpose and scope. Study direction shall describe the authorization for the study and list the appropriate DoD references. Study purpose shall list the Government Integrated Product Team (G-IPT) issues (phrased as questions) and summarizes the intended results of the study. Study scope shall list previous analysis published reports and summarize the planned analysis.

2.1.3 Define the Strategic Considerations (Chapter 2 and Annex B)

The contractor shall define the strategic considerations in terms of national tenets, special operations forces (SOF) tenets, and SOF operations. National tenets shall describe the national strategy and guidance for each theater of operation. USSOCOM tenets shall describe the SOF strategy and guidance for each theater of operation. SOF operations shall describe the SOF tasks and scenarios for each theater of operation.

2.1.4 Define the Threat (Chapter 3 and Annex C)

The contractor shall define the threat in terms of short-term threat environment, mid-term threat environment, and long-term threat environment. Short-term threat environment shall describe the threat environment in 2003-2010 in terms of functional and theater-oriented threats. Mid-term threat environment shall describe the threat environment in 2010-2020 in terms of functional and theater-oriented threats. Long-term threat environment shall describe the threat environment in 2020-2030 in terms of functional and theater-oriented threats.

2.1.5 Plan the Mission Area Analysis (Chapter 4 and Annex D)

The contractor shall plan for mission area analysis in terms of constraints and assumptions, and methodology. Constraints and assumptions shall describe those constraints and assumptions associated with mission area analysis in terms of task conditions and task measures of

effectiveness. Methodology shall address the scope and method of evaluation (metrics, data requirements, parameters, collection, processing, analysis and presentation) associated with mission area analysis in terms of task conditions and task measures of effectiveness assessments.

2.1.6 Plan the Mission Need Analysis (Chapter 5 and Annex E)

The contractor shall plan for mission need analysis in terms of constraints and assumptions, and methodology. Constraints and assumptions shall describe those constraints and assumptions associated with mission need analysis in terms of task capabilities and task deficiencies to achieve task measures of effectiveness. Methodology shall address the scope and method of evaluation (metrics, data requirements, parameters, collection, processing, analysis and presentation) associated with mission need analysis in terms of task capabilities and task deficiencies to achieve task measures of effectiveness.

2.1.7 Plan the Mission Solution Analysis (Chapter 6 and Annex F)

The contractor shall plan for mission solutions analysis in terms of constraints and assumptions, and methodology. Constraints and assumptions shall describe those constraints and assumptions associated with mission solutions analysis in terms of non-materiel alternatives and materiel alternatives to resolve task deficiencies. Methodology shall address the scope and method of evaluation (metrics, data requirements, parameters, collection, processing, analysis and presentation) associated with mission solutions analysis in terms of non-materiel alternatives and materiel alternatives to resolve task deficiencies.

2.2 CONDUCT MISSION AREA ANALYSES

The contractor shall conduct the mission area analysis by executing the planned methodology for assessing the task conditions and task measures of effectiveness standards.

2.3 CONDUCT MISSION NEEDS ANALYSES

The contractor shall conduct the mission need analysis by executing the planned methodology for assessing the task capabilities and task deficiencies against identified task measure of effectiveness standards

2.4 CONDUCT MISSION SOLUTION ANALYSES

The contractor shall conduct the mission solution analysis by executing the planned methodology for assessing the cost and effectiveness of task non-materiel alternatives and task materiel alternatives against identified task deficiencies.

2.5 DRAFT STUDY REPORT

The contractor shall prepare and brief the study final report document to the Government. The study plan serves as the Strawman study report. The subtasks to prepare the study report document and brief follow:

2.5.1 Define the Study Administration (Annex A)

The contractor shall update the study administration, as appropriate.

2.5.2 Define the Background (Chapter 1)

The contractor shall update the direction, purpose and scope information, as appropriate.

2.5.3 Define the Strategic Considerations (Chapter 2 and Annex B)

The contractor shall update the national tenets, USSOCOM tenets, and SOF operations information, as appropriate.

2.5.4 Define the Threat (Chapter 3 and Annex C)

The contractor shall update the short-term threat environment, mid-term threat environment, and long-term threat environment information, as appropriate.

2.5.5 Report the Mission Area Analyses (Chapter 4 and Annex D)

The contractor shall update the constraints and assumption, and methodology information, as appropriate; and shall report the results and conclusions for the task conditions and task measures of effectiveness assessments.

2.5.6 Report the Mission Need Analyses (Chapter 5 and Annex E)

The contractor shall update the constraints and assumption, and methodology information, as appropriate; and shall report the results and conclusions for the task capabilities and task deficiencies assessments to achieve task measures of effectiveness to resolve task deficiencies.

2.5.7 Report the Mission Solution Analyses (Chapter 6 and Annex F)

The contractor shall update the constraints and assumption, and methodology information, as appropriate; and shall report the results and conclusions for the task non-materiel alternatives and task materiel alternatives assessments.

2.5.8 Recommend the Capstone Requirements Document (Chapter 7 and Annex G)

The contractor shall prepare a draft capstone requirement document in accordance with CJCS Instruction 3170.01b for validation and approval consideration.

2.5.9 Recommend the Modernization Roadmap (Chapter 8 and Annex H)

The contractor shall prepare a draft modernization roadmap in accordance with DoD Instruction 5000.2-R for validation and approval consideration.

3. SOW DELIVERABLES

The Government requires the contractor to furnish products (briefings and briefings) identified in the contract data requirements listing (CDRL) that fall within one of four product categories: general, study planning, study executing, and study reporting.

3.1 Products - Reoccurring

Reoccurring products comprise those deliverables produced throughout the duration of the study, and include monthly status report briefings, monthly status report documents, meeting minute's report documents, and trip report documents.

3.1.1 Briefing: Monthly Status Report(s)

The contractor task leader shall prepare and brief the monthly status report serving as an in-progress review to the PM. CDRL: A001.

3.1.2 Document: Monthly Status Report(s)

The contractor task leader shall prepare and submit monthly status report documents through electronic mail to the PM and members of the IPT. Status reports shall address study cost (budget, funds expended, funds available, and issues, if any); schedule (milestones, milestones met, milestones forecasted, and issues, if any); and performance (accomplishments, labor expended, labor remaining, products delivered, products pending, and issues, if any). CDRL: A002.

3.1.3 Document: Meeting Minute(s)

The contractor shall prepare and submit for hosted meetings the meeting minute documents through electronic mail to the PM and members of the IPT. Meeting minutes shall address the meeting agenda, minutes (purpose, discussion synopsis, decisions, and next meeting date), attendees list (name, organization, telephone number and electronic mail address), and action items (action, action office, suspense dates, and status). CDRL: A003.

3.1.4 Document: Trip Report(s)

The contractor shall prepare and submit for hosted meetings the meeting minute documents through electronic mail to the PM and members of the IPT. Meeting minutes shall address the meeting agenda, minutes (purpose, discussion synopsis, decisions, and next meeting date), attendees list (name, organization, telephone number and electronic mail address), and action items (action, action office, suspense dates, and status). CDRL: A004.

3.2 PRODUCTS - STUDY PLANNING

Study planning products comprise those deliverables produced during the planning phase of the study exclusively, and include the study plan briefing and the study plan document.

3.2.1 Briefing: Study Plan

The contractor shall interact with requirements and acquisition communities to prepare and present the study plan briefing to the PM and IPT. CDRL: A005.

3.2.2 Document: Study Plan

The contractor shall interact with requirements and acquisition communities to prepare the study plan document to the PM and IPT, which comprises an executive summary, main body, and supporting annexes. CDRL: A006.

3.3 PRODUCTS – STUDY EXECUTING

Study executing products comprise those deliverables produced during the executing phase of the study exclusively, and include the study interim report briefing(s) and the study interim report document(s).

3.3.1 Briefing: Mission Area Analyses Interim Report

The contractor shall interact with requirements and acquisition communities to prepare and present the mission area analysis interim report briefing to the PM and IPT. CDRL: A007.

3.3.2 Document: Mission Area Analyses Interim Report

The contractor shall interact with requirements and acquisition communities to prepare and present the mission area analysis interim report document (Annex D) to the PM and IPT. CDRL: A008.

3.3.3 Briefing: Mission Needs Analyses Interim Report

The contractor shall interact with requirements and acquisition communities to prepare and present the mission need analysis interim report briefing to the PM and IPT. CDRL: A009.

3.3.4 Document: Mission Needs Analyses Interim Report

The contractor shall interact with requirements and acquisition communities to prepare and present the mission need analysis interim report document (Annex E) to the PM and IPT. CDRL: A010.

3.3.5 Briefing: Mission Solutions Analyses Interim Report

The contractor shall interact with requirements and acquisition communities to prepare and present the mission solution analysis interim report briefing to the PM and IPT. CDRL: A011.

3.3.6 Document: Mission Solutions Analyses Interim Report

The contractor shall interact with requirements and acquisition communities to prepare and present the mission solution analysis interim report document (Annex F) to the PM and IPT. CDRL: A012.

3.4 PRODUCTS – STUDY REPORTING

Study reporting products comprise those deliverables produced during the reporting phase of the study, and include the study final report briefing and the study final report document.

3.4.1 Briefing: Study Report

The contractor shall interact with requirements and acquisition communities to prepare and present the final study report briefing to the PM and IPT. CDRL: A013.

3.4.2 Document: Study Report

The contractor shall interact with requirements and acquisition communities to prepare the final study report document to the PM and IPT, which comprises an executive summary, main body, and supporting annexes. CDRL: A014.

3.5 PRODUCTS – PROJECT CASE E-FILE

The contractor shall consolidate all deliverables in electronic form onto a compact disc (CD) for delivery to the PM at the conclusion of the study. A recommended file structure for the electronic file cabinet (CD) follows. CDRL: A015.

④ Project Case E-File

📁 Contracting Documents

- 📄 Document: Request for Proposal (RFP) – Government Furnished
 - 📄 Statement of Work
 - 📄 Instructions to Offeror
 - :
:
- 📄 Document: Contractor Proposal
- 📄 Document: Contract
- 📄 Document: Voucher(s)

📁 Study Reoccurring Products

- 📄 Briefing: Monthly Status Report(s)
- 📄 Document: Monthly Status Report(s)
- 📄 Document: Meeting Minute Report(s)
- 📄 Document: Trip Report(s)

📁 Study Planning Products

- 📄 Briefing: Study Plan
- 📄 Document: Study Plan

📁 Study Executing Products

- 📄 Briefing: Mission Area Analysis Interim Report
- 📄 Document: Mission Area Analysis Interim Report
- 📄 Briefing: Mission Needs Analysis Interim Report
- 📄 Document: Mission Needs Analysis Interim Report
- 📄 Briefing: Mission Solutions Analysis Interim Report
- 📄 Document: Mission Solutions Analysis Interim Report

📁 Study Reporting Products

- 📄 Briefing: Study Final Report
- 📄 Document: Study Final Report

4. SOW ADMINISTRATION

SOW administration covers the period of performance, product acceptance, security, travel, and government-furnished resources.

4.1 PERIOD OF PERFORMANCE

The Government approximates the period of performance to cover from the award date through **31 May 2003**. Study conduct comprises three phases: planning, execution, and reporting. Study planning begins when the Government awards the task order, and concludes when the contractor briefs the contractor-prepared, IPT coordinated study plan document to the Government for approval to commence study execution. Study execution begins when the contractor embarks on executing the study plan analyses, and concludes when the contractor completes the last planned execution event. Study reporting begins when the contractor begins drafting the study report, and concludes when the contractor briefs the contractor-prepared, IPT coordinated study report document to SOOP-RV for approval. Deliverable timeline follows:

CDRL #	TYPE	DELIVERABLE	SUSPENSE DATE
A005	Briefing	Study Plan	A+ 90
A006	Document	Study Plan	A+ 90
A007	Briefing	Mission Area Analysis Interim Report	A+180
A008	Document	Mission Area Analysis Interim Report	A+180
A009	Briefing	Mission Need Analysis Interim Report	A+240
A010	Document	Mission Need Analysis Interim Report	A+240
A011	Briefing	Mission Solution Analysis Interim Report	A+300
A012	Document	Mission Solution Analysis Interim Report	A+300
A013	Briefing	Study Final Report	A+330
A014	Document	Study Final Report	A+330
A015	CD	Project Case E-File	A+360
LEGEND			
A+### Number of days "draft" deliverable due after the contract has been awarded			

4.2 PRODUCT ACCEPTANCE.

The Government through the PM and the R-IPT membership shall evaluate the contractor products within three weeks of delivery for accuracy, currency, completeness, relevancy, and compliance with applicable specification and standards in individual tasking documents. The Contracting Office based upon the recommendations from the PM through the contracting officer's representative (COR) shall make Government acceptance. The Government through the PM shall reserve the right to end the study if the final study plan (i.e., revised after government comments) is deficient to meet study objectives/schedule.

4.2.1 Performance Reviews.

The Government through the PM, the R-IPT Chair and the R-IPT shall receive in-progress reviews/meetings from the contractor to assure effectual execution of the study effort. At such reviews, the contractor shall submit the most recent status reports, and shall brief the status of the study. The IPT shall formally review, provide comments, and coordinate on the draft study plan and report documents before contractor publication and release.

4.2.2 Public Release.

The contractor shall protect all government-furnished technical data from public disclosure in accordance with the document markings and the limitations of release contained in the Federal Acquisition Regulation, Part 3. Without prior approval of the authorized representative of the Contracting Officer, the contractor shall preclude all information related to the items to be delivered or services to be performed from disclosure outside the confines of the contract by any means. The government through the PM shall approve the distribution list for all deliverable products.

4.3 SECURITY

4.4 GOVERNMENT FURNISHED EQUIPMENT/MATERIEL/SPACE

The contractor shall furnish all equipment, materiel and space to complete this project.

4.5 TRAVEL

The Government shall require the contractor to travel to other locations to accomplish the tasks that may include:

- Headquarters United States Special Operations Command (HQ USSOCOM), MacDill Air Force Base, Tampa, Florida.
- Joint Special Operations Command (JSOC) and its relevant Components
- United States Army Special Operations Command (USASOC) and its relevant Components
- Air Force Special Operations Command (AFSOC) and its relevant Components
- Naval Special Warfare Command (NSW CMD) and its relevant Components
- Unified Commands
- Theater Special Operation Commands.

4.6 STUDY PLAN/REPORT FORMAT

Figure 4-2 outlines the study plan/report document formats with report-exclusive format in **bold**.

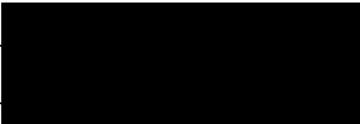
Document Cover Page	Section B. RA Analyses
Report Documentation Page (Standard Form 298)	
Title and Signature Page	
<u>Executive Summary</u>	<u>Chapter 4. Mission Area Analysis</u>
<ul style="list-style-type: none">• Table of Contents• Figures and Tables• Abbreviations, Acronyms and Symbols• References• Distribution	4.1. Constraints and Assumptions
	4.1.1. Constraints
	4.1.2. Assumptions
	4.2. Methodology
	4.2.1. Scope
	4.2.2. Method of Evaluation
	4.3. Results and Conclusions
	4.3.1 Results
	4.3.2 Conclusions
	<u>Chapter 5. Mission Need Analysis</u>
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	5.1.1. Constraints
	5.1.2. Assumptions
	5.2. Methodology
	5.2.1. Scope
	5.2.2. Method of Evaluation
	5.3. Results and Conclusions
	5.3.1 Results
	5.3.2 Conclusions
	<u>Chapter 6. Mission Solution Analysis</u>
	6.1. Constraints and Assumptions
	6.1.1. Constraints
	6.1.2. Assumptions
	6.2. Methodology
	6.2.1. Scope
	6.2.2. Method of Evaluation
	6.3. Results and Conclusions
	6.3.1 Results
	6.3.2 Conclusions
	<u>Section C. RA Recommendations</u>
	Chapter 7. Capstone Requirements Document
	Chapter 8. Modernization Roadmap
	<u>Annexes and Appendices</u>
	<ul style="list-style-type: none">• Annex A. Study Administration• Annex B. Strategic Considerations• Annex C. Threat• Annex D. Mission Area Analysis• Annex E. Mission Need Analysis• Annex F. Mission Solution Analysis

Figure 4-6. Study Plan/Report Format

	15 April 2002		15 April 2002
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A. CONTRACT LINE ITEM NO. 0007	B. EXHIBIT A	C. CATEGORY: TDP _____ TM _____ OTHER <u>X</u> _____	
D. SYSTEM/ITEM JSOM Requirements Analysis		E. CONTRACT/PR NO. USZA22-02-D-0014/0038	F. CONTRACTOR Sverdrup Technology, Inc
1. DATA ITEM NO. A002	2. TITLE OF DATA ITEM Document - Monthly Status Report		3. SUBTITLE
4. AUTHORITY (Data Acquisition Document No.) DI-MGMT-80368		5. CONTRACT REFERENCE SOW 4.1.2	6. REQUIRING OFFICE USSOCOM/SOOP-RV
7. DD 254 REQ No	9. DIST STATEMENT REQUIRED D	10. FREQUENCY A/R	12. DATE OF FIRST SUBMISSION First Friday of Each Month
8. APP CODE N/A	11. AS OF DATE A/R	13. DATE OF SUBSEQUENT SUBMISSION First Friday of Each Month	15. DISTRIBUTION USSOCOM/SOOP-RV
16. REMARKS			
<ul style="list-style-type: none">MEDIUM: Electronic.GOVERNMENT REVIEW: The Government through the performance monitor (PM) and the requirements integrated product team (R-IPT) shall evaluate the contractor products within three weeks of delivery for accuracy, currency, completeness, relevancy, and compliance with applicable specification and standards in individual tasking documents.GOVERNMENT ACCEPTANCE: The Contracting Office based upon the recommendations from the PM through the contracting officer's representative (COR) shall make Government acceptance.			
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18. ESTIMATED TOTAL PRICE			
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			J. DATE




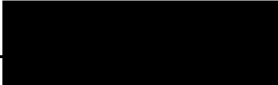
15 April 2002

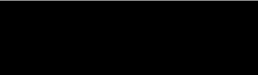
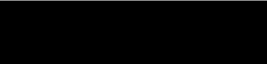




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A. CONTRACT LINE ITEM NO. 0007		B. EXHIBIT A		C. CATEGORY: TDP _____ TM _____ OTHER <u>X</u>					
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1. DATA ITEM NO. A003		2. TITLE OF DATA ITEM CONFERENCE MINUTES			3. SUBTITLE Document – Meeting Minute's Report		17. PRICE GROL		
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8. APP CODE N/A		11. AS OF DATE A/R		13. DATE OF SUBSEQUENT SUBMISSION < 7 days after each meeting		16. DISTRIBUTION USSOCOM/SOOP-RV			
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						R-IPT		15	
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7. DD 254 REQ No		9. DIST STATEMENT REQUIRED D		10. FREQUENCY A/R		12. DATE OF FIRST SUBMISSION August 2002		18. ESTIMATED TOTAL PRICE	
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A. CONTRACT LINE ITEM NO. 0007		B. EXHIBIT A		C. CATEGORY: TDP _____ TM _____ OTHER X					
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						R-IPT		15	
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D. SYSTEM/ITEM JSOM Requirements Analysis				E. CONTRACT/PR NO. USZA22-02-D-0014/0038		F. CONTRACTOR Sverdrup Technology, Inc			
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4. AUTHORITY (Data Acquisition Document No.) DI-MGMT-80508				5. CONTRACT REFERENCE SOW 4.4.2		6. REQUIRING OFFICE USSOCOM/SOOP-RV			
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G. PREPARED BY 		H. DATE 15 April 2002		I. APPROVED BY 		J. DATE 15 April 2002			

CONTRACT DATA REQUIREMENTS LIST (1 Data Item)					Form Approved OMB No. 0704-0188				
Public reporting burden for this collection of information is estimated to average 110 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden or any other aspect of this collection of information, including suggestions for reducing this burden, to Department of Defense, Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington, VA 22202-4302, and to the Office of Management and Budget, Paperwork Reduction Project (0704-0188), Washington, DC 20503. Please DO NOT RETURN your form to either of these addresses. Send completed form to the Government Issuing Contracting Office for the Contract/PR No. Listed in Block E.									
A. CONTRACT LINE ITEM NO. 0007		B. EXHIBIT A		C. CATEGORY: TDP _____ TM _____ OTHER X _____					
D. SYSTEM/ITEM JSOM Requirements Analysis				E. CONTRACT/PR NO. USZA22-02-D-0014/0038		F. CONTRACTOR Sverdrup Technology, Inc			
1. DATA ITEM NO. A015		2. TITLE OF DATA ITEM TECHNICAL REPORT - STUDY/SERVICES				3. SUBTITLE CD - Project Case E-File		17. PRICE GROUP	
4. AUTHORITY (Data Acquisition Document No.) DI-MGMT-80508			5. CONTRACT REFERENCE SOW 4.5		6. REQUIRING OFFICE USSOCOM/SOOP-RV				
7. DD 254 REQ No		9. DIST STATEMENT REQUIRED D		10. FREQUENCY A/R		12. DATE OF FIRST SUBMISSION May 2002		18. ESTIMATED TOTAL PRICE	
8. APP CODE N/A		11. AS OF DATE A/R		13. DATE OF SUBSEQUENT SUBMISSION A/R		28. DISTRIBUTION USSOCOM/SOOP-RV			
16. REMARKS <ul style="list-style-type: none"> MEDIUM: Electronic. GOVERNMENT REVIEW: The Government through the performance monitor (PM) and the requirements integrated product team (R-IPT) shall evaluate the contractor products <u>within three weeks of delivery</u> for accuracy, currency, completeness, relevancy, and compliance with applicable specification and standards in individual tasking documents. GOVERNMENT ACCEPTANCE: The Contracting Office based upon the recommendations from the PM through the contracting officer's representative (COR) shall make Government acceptance. 						a. ADDRESS EE		b. COPIES	
								Final	
								Draft	
								Reg	
								Repro	
						SOOP-RV		1	
						R-IPT		15	
						15. TOTAL		16	
						G. PREPARED BY		H. DATE	
		15 April 2002				15 April 2002			

DEPARTMENT OF DEFENSE**CONTRACT SECURITY CLASSIFICATION SPECIFICATION**

(The requirements of the DoD Industrial Security Manual apply to all security aspects of this effort.)

2. THIS SPECIFICATION IS FOR: (X and complete as applicable)

X	a. PRIME CONTRACT NUMBER USZA22-02-D-0014 Task Order 0038
	b. SUBCONTRACT NUMBER
	c. SOLICITATION OR OTHER NUMBER

3. THIS SPECIFICATION IS FOR: (X and complete as applicable)

X	a. ORIGINAL (Complete date in all cases)	Date (Y 22 Ap
	b. REVISED (Supersedes all previous specs)	Revision No. Date (Y
	c. FINAL (Complete Item 5 in all cases)	Date (Y

4. IS THIS A FOLLOW-ON CONTRACT? ☐ YES ☒ NO If YES, complete the following

Classified material received or generated under _____ (Preceding (Number)) is transferred to this follow-on contract

5. IS THIS A FINAL DD FORM 254? ☐ YES ☒ NO If Yes, complete the following:

In response to the contractor's request dated _____, retention of the classified material is authorized for the period of _____

6. CONTRACTOR (Include Commercial and Government Entity (CAGE) Code)

a. NAME, ADDRESS, AND ZIP CODE Sverdrup Technology, Inc. 5340 W. Kennedy Blvd, Suite 300 Tampa, FL 33606	b. CAGE CODE 096A3	c. COGNIZANT SECURITY OFFICE (Name, Address, and Defense Security service Southeast Region 2300 Lake Park Drive, Suite 300 Smyrna, GA 30080-7606
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7. SUBCONTRACTOR

a. NAME, ADDRESS, AND ZIP CODE	b. CAGE CODE	c. COGNIZANT SECURITY OFFICE (Name, Address, and
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8. ACTUAL PERFORMANCE

a. LOCATION	b. CAGE CODE	c. COGNIZANT SECURITY OFFICE (Name, Address, and
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9. GENERAL IDENTIFICATION OF THIS PROCUREMENT

A JOINT SPECIAL OPERATIONS MOBILITY REQUIREMENTS ANALYSIS (JSOM RA) STUDY COMPRISES A COMPREHENSIVE ANALYSIS OF THE MISSION AREA, MISSION NEED, AND MISSION SOLUTION SETS. IN ADDITION TO THE ANALYSES FURNISHED, A DRAFT CAPSTONE REQUIREMENT DOCUMENT (CRD) AND DRAFT MODERNIZATION ROADMAP (MR) BE PROCURED.

10. THIS CONTRACT WILL REQUIRE ACCESS TO:

a. COMMUNICATIONS SECURITY (COMSEC) INFORMATION
b. RESTRICTED DATA

11. IN PERFORMING THIS CONTRACT, THE CONTRACTOR WILL:

a. HAVE ACCESS TO CLASSIFIED INFORMATION ONLY AT ANOTHER CONTRACTOR'S FACILITY OR A GOVERNMENT ACTIVITY
b. RECEIVE CLASSIFIED DOCUMENTS ONLY

c. CRITICAL NUCLEAR WEAPON DESIGN INFORMATION	RECEIVE AND GENERATE CLASSIFIED MATERIAL
d. FORMERLY RESTRICTED DATA	FABRICATE, MODIFY, OR STORE CLASSIFIED HARDWARE
e. INTELLIGENCE INFORMATION	PERFORM SERVICES ONLY
(1) Sensitive Compartmented Information (SCI)	HAVE ACCESS TO U.S. CLASSIFIED INFORMATION OUTSIDE THE U.S. PUERTO RICO, U.S. POSSESSIONS AND TRUST TERRITORIES
(2) Non-SCI	BE AUTHORIZED TO USE THE SERVICES OF DEFENSE TECHNICAL INFORMATION CENTER (DTIC) OR OTHER SECONDARY DISTRIBUTION CENTER
f. SPECIAL ACCESS INFORMATION	REQUIRE A COMSEC ACCOUNT
g. NATO INFORMATION	HAVE TEMPEST REQUIREMENTS
h. FOREIGN GOVERNMENT INFORMATION	HAVE OPERATIONS SECURITY (OPSEC) REQUIREMENTS
i. LIMITED DISSEMINATION INFORMATION	BE AUTHORIZED TO USE THE DEFENSE COURIER SERVICE
j. FOR OFFICIAL USE ONLY INFORMATION WILL BE HANDLED IAW DOD 5400.7-R	OTHER (Specify)
k. OTHER (Specify)	

DD Form 254, DEC 1999

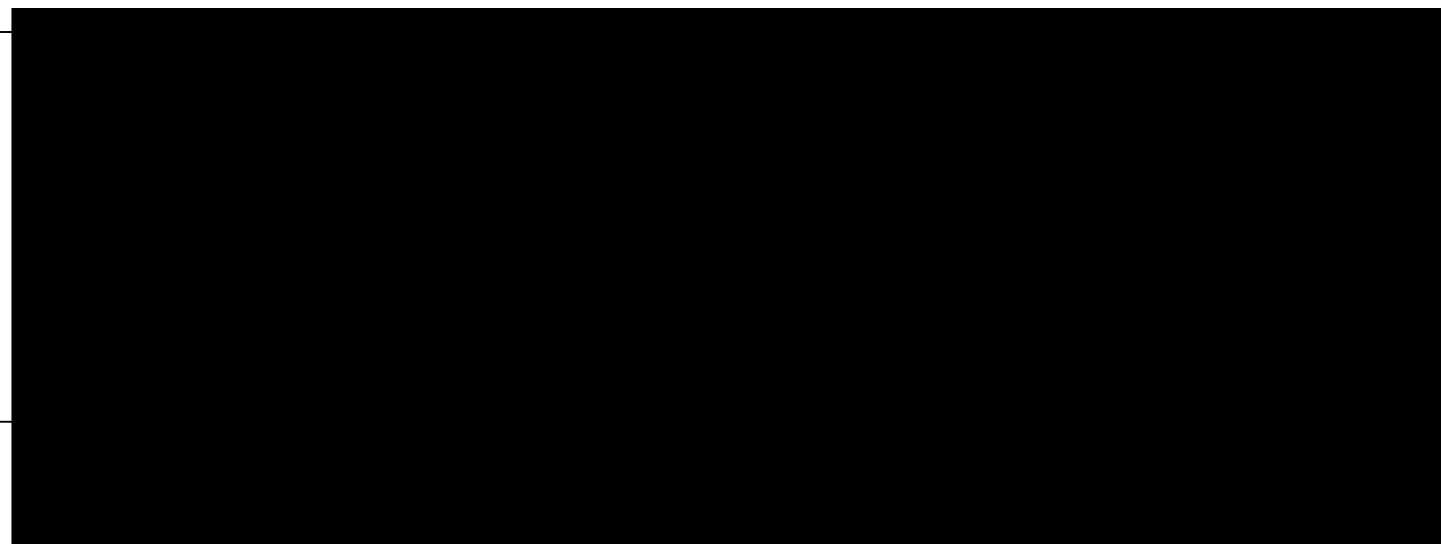
PREVIOUS EDITION IS OBSOLETE

12. PUBLIC RELEASE. Any information (classified or unclassified) pertaining to this contract shall not be released for public dissemination except as provided by the Industrial Security Manual or unless it has been approved for public release by appropriate U.S. Government authority. Proposed public releases shall be submitted for approval prior to release. Direct Through (Specify)

U.S. SPECIAL OPERATIONS COMMAND
ATTN: SOOP-RV/SOAL-K (CONTRACTING OFFICE)
7701 TAMPA POINT BLVD
MACDILL AFB FL 33621-5323

To the Directorate for Freedom of Information and Security Review, Office of the Assistant Secretary of Defense (Public Affairs)* for review.
* In the case of non-DoD User Agencies, requests for disclosure shall be submitted to that agency

HQ USSOCOM/SOCS-SI
31 MAY 02



retains inspection responsibility of contractor operations within USSOCOM owned or operated facilities.

16. CERTIFICATION AND SIGNATURE. Security requirements stated herein are complete and adequate for safeguarding classified information to be released or generated under this classified effort. All questions shall be referred to the official named below.

a. TYPED NAME OF CERTIFYING OFFICIAL [REDACTED] GS-13, U.S. AIR FORCE	b. TITLE DIRECTOR, REQUIREMENT STUDIES HQ USSOCOM/SOOP-RV	c. TELEPHONE (Include Area Code) [REDACTED]
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d. ADDRESS (Include Zip Code)
HQ United States Special Operations Command
7701 TAMPA POINT BLVD
MacDill AFB, FL 33621-5323

17. REQUIRED DISTRIBUTION

<input checked="" type="checkbox"/>	a. CONTRACTOR
<input type="checkbox"/>	b. SUBCONTRACTOR
<input checked="" type="checkbox"/>	c. COGNIZANT SECURITY OFFICE FOR PRIME AND SUBCONTRACTOR
<input type="checkbox"/>	d. U.S. ACTIVITY RESPONSIBLE FOR OVERSEAS SECURITY ADMINISTRATION
<input checked="" type="checkbox"/>	e. ADMINISTRATIVE CONTRACTING OFFICER

e. SIGNATURE

☐ F. OTHERS AS NECESSARY

DD FORM 254 (BACK), DEC 1999